

1 A. The annual revenue impact of my proposal to reduce Qwest's intrastate switched
2 access rates by 25% is a reduction ** **, as shown on page 1 of
3 Schedule TMR-5.

4
5 Q. WHAT REDUCTION IN REVENUES ARE YOU PROPOSING FOR
6 CARRIER COMMON LINE?

7 A. As shown on page 1 of Schedule TMR-5, I propose a 25% reduction for Qwest's
8 CCL rates, which results in an annual revenue reduction of ** **.

9
10 Q. WHAT SERVICE DOES QWEST PROVIDE IN EXCHANGE FOR THE
11 CARRIER COMMON LINE ACCESS SERVICE RATES?

12 A. The CCL rates are the IXCs' payment for Carrier Common Line Access Service.
13 The IXCs pay the CCL if they want to use Qwest's common line (i.e. loop)
14 facilities to provide intrastate toll services. Carrier Common Line Access Service
15 is described in Qwest's tariff as follows:

16 Carrier Common Line Access Service provides for the use of Company
17 common lines by customers for access to end users to furnish intrastate
18 telecommunications service.⁵⁹
19
20

21 Q. IS IT REASONABLE TO CHARGE THE IXCs A CCL FOR USING THE
22 LOOP FACILITIES?

23 A. Yes. The IXCs receive a great benefit from sharing the loop facilities with basic
24 local exchange service and all of the other services that share the loop facilities.

⁵⁸ Qwest's response to Data Request WDA 2-9, Attachment A.

⁵⁹ Qwest Arizona Access Service Price Cap Tariff, Section 3.1 (General Description), page 1, Effective 8-29-01.

1 Since the IXCs share the loops with other services and other users, the IXCs can
2 use the loops by paying just a fraction of what it would cost the IXCs to construct
3 their own loops. For example, at the current Qwest CCL rates, all of the IXCs
4 combined pay an average of only ** ** per line per month in intrastate CCL
5 charges. This calculation is shown on Schedule TMR-6, attached hereto. In
6 comparison, Qwest's average charge for a UNE loop is \$12.12 per month in
7 Arizona.⁶⁰ Therefore, under Qwest's current CCL rates, all of the IXCs
8 combined, are only required to pay for ** ** (on average) of what it would
9 cost the IXC to obtain its own loop facilities.⁶¹

10
11 Quite simply, even at the current CCL rates, the IXCs are making a very small
12 percent contribution to the costs of the common line loop facilities that the IXCs
13 depend upon, benefit from and share with other services and other users. I agree
14 with the National Association of Regulatory Commissioners' (NARUC), when it
15 stated:

16 Interexchange carriers should pay a portion of the NTS loop cost because
17 they use the LECs loop to provide their services.⁶²
18

19 **C. DIRECTORY ASSISTANCE**

20
21 Q. ON PAGE 97 OF HIS DIRECT TESTIMONY, MR. TEITZEL PROPOSES TO
22 ELIMINATE THE CURRENT ONE CALL FREE ALLOWANCE

⁶⁰ *A Survey of Unbundled Network Element Prices in the United States* (Updated January 2004), conducted by the Public Service Commission of West Virginia, Appendix 3, page 1.

⁶¹ ** ** divided by \$12.12 = ** **.

⁶² Page 13, Initial Comments of the National Association of Regulatory Utility Commissioners, CC Docket No. 96-262, January 29, 1997.

1 ASSOCIATED WITH DIRECTORY ASSISTANCE. PLEASE DESCRIBE
2 WHAT IS MEANT BY THE FREE CALL ALLOWANCE?

3 A. As discussed on page 96 of Mr. Teitzel's Direct testimony, Qwest's customers are
4 currently allowed to place one call per month to "Local Directory Assistance" free
5 of charge.

6
7 Q. IS THERE ANY COST-BASED REASON TO ELIMINATE THE ONE FREE
8 CALL ALLOWANCE?

9 A. No. As shown on page 2 of Ms. Million's Exhibit TKM-01, Qwest's proposed
10 "Fully Allocated TSLRIC" of Local Directory Assistance is ** ** per call.
11 The current annual revenue for local DA is ** **, and the total
12 number of DA calls (including the free call allowance calls) is ** **. ⁶³
13 Therefore, the average revenue per local DA call (including free call allowance
14 calls) is ** ** per call. ⁶⁴ This means that with the current one free call
15 allowance, the current DA rates provide a contribution of over ** ** above
16 Qwest's proposed "Fully Allocated TSLRIC" cost. ⁶⁵

17
18 Q. WHAT ARE SOME OF THE REASONS QWEST PROVIDES FOR WANTING
19 TO ELIMINATE THE ONE FREE CALL ALLOWANCE?

20 A. According to Mr. Teitzel, he is proposing to eliminate the current call allowance
21 associated with local directory assistance in order to "achieve consistency with the

⁶³ This is shown in Qwest's recurring priceout provided in response UTI 1-001S1, Revised Confidential Attachment B, Section C6.2.4.

⁶⁴ ** ** divided by ** ** equals ** **.

⁶⁵ ** ** divided by ** ** equals ** **.

1 national directory assistance product"⁶⁶, to "alleviate customer confusion", to
2 "simplify the service for our customers", as well as to "improve efficiency" and to
3 "enhance the competitive positioning" of Qwest's Directory Assistance service.⁶⁷
4

5 Q. WILL ELIMINATING THE ONE FREE CALL ALLOWANCE ALLEVIATE
6 CUSTOMER CONFUSION OR SIMPLIFY THE SERVICE FOR
7 CUSTOMERS?

8 A. Not necessarily. Many customers benefit from receiving a one call per month free
9 allowance for local DA. To now remove the free call allowance that customers
10 have become accustomed to would not necessarily "alleviate customer
11 confusion", or "simplify the service". It is possible that such a change could very
12 well create customer confusion and complicate the service for customers.
13 Eliminating the free call allowance is not a benefit for customers.
14

15 Q. ON PAGES 98-101 OF HIS DIRECT TESTIMONY, MR. TEITZEL CLAIMS
16 THAT THE FREE CALL ALLOWANCE SHOULD BE ELIMINATED
17 BECAUSE THE MARKET FOR DIRECTORY ASSISTANCE HAS BECOME
18 MORE COMPETITIVE SINCE THE CURRENT QWEST PRICE PLAN WAS
19 ADOPTED. ON PAGE 98 OF HIS DIRECT TESTIMONY, MR. TEITZEL
20 CLAIMS THAT ELIMINATING THE FREE CALL ALLOWANCE WILL
21 "ENHANCE THE COMPETITIVE POSITIONING" OF ITS LOCAL DA
22 SERVICE. DOES MR. TEITZEL EXPLAIN HOW ELIMINATING THE FREE

⁶⁶ Teitzel Direct, page 97, lines 6-7.

⁶⁷ Teitzel Direct, pages 97-98.

1 CALL ALLOWANCE WILL MAKE QWEST'S LOCAL DIRECTORY
2 ASSISTANCE SERVICE ANY MORE COMPETITIVE IN THE MARKET?

3 A. No. Mr. Teitzel provided no evidence that eliminating the free call allowance
4 would do anything to improve Qwest's competitive position in the local DA
5 market. In fact, it would seem logical that having a free call allowance would
6 make Qwest a more attractive Directory Assistance provider than a provider that
7 does not offer a free call allowance. It is not clear how eliminating the free call
8 allowance would do anything to improve Qwest's competitive position in the local
9 DA market.

10
11 Q. WHAT DO YOU PROPOSE FOR LOCAL DIRECTORY ASSISTANCE?

12 A. I propose that no changes be made to local DA. I recommend that the current one
13 free call allowance per month for local DA be retained.

14
15 **D. SERVICE PACKAGES**

16
17 Q. ON PAGE 103 OF HIS DIRECT TESTIMONY, MR. TEITZEL PROPOSES TO
18 ELIMINATE SEVERAL OF ITS SERVICE PACKAGES AND CUSTOM
19 CALLING PACKAGES THAT INCLUDE 2, 3, 4 OR 5 CUSTOM CALLING
20 FEATURES. DO YOU OPPOSE MR. TEITZEL'S PROPOSALS TO
21 ELIMINATE THESE SERVICES?

22 A. No.

23

1 Q. WHAT IS THE REVENUE IMPACT OF MR. TEITZEL'S PROPOSALS TO
2 ELIMINATE THESE SERVICES?

3 A. Eliminating these service offerings results in an annual reduction in revenues.
4 However, Qwest has re-mapped the demand for the services that are being
5 eliminated, to other service offerings that Qwest will continue to provide. The net
6 revenue impact of these proposals (after re-mapping demand to other services), is
7 an annual increase of ** **.⁶⁸

8

9 Q. ON PAGES 105-106 OF HIS DIRECT TESTIMONY, MR. TEITZEL
10 PROPOSES CHANGES FOR CALL MANAGEMENT/CENTRON 1
11 PACKAGE, AND PRICING CHANGES FOR CENTRON 6 AND CENTRON
12 30 PACKAGES. DO YOU OPPOSE THESE PROPOSED CHANGES?

13 A. No.

14

15 Q. WHAT IS THE REVENUE IMPACT OF MR. TEITZEL'S PROPOSES
16 CHANGES FOR CALL MANAGEMENT/CENTRON 1 PACKAGE, AND
17 PRICING CHANGES FOR CENTRON 6 AND CENTRON 30 PACKAGES?

18 A. The combined revenue impact of these proposals is an annual increase of

19 ** **.⁶⁹

20

21 **E. PRIVATE LINE AND 800 DATABASE**

22

⁶⁸ Qwest's response to Data Request WDA 15-5, Attachment A.

⁶⁹ Qwest's response to Data Request WDA 15-6, Attachment A.

1 Q. ON PAGES 1-4 OF HIS DIRECT TESTIMONY, MR. MACINTYRE
2 PROPOSES SEVERAL RATE CHANGES FOR PRIVATE LINE SERVICES,
3 RESULTING IN AN ANNUAL INCREASE IN REVENUE OF \$748,000. DO
4 YOU OPPOSE THESE RATE CHANGES?

5 A. No.

6

7 Q. QWEST PROPOSES CHANGES FOR ITS 800 DATABASE SERVICE. DO
8 YOU OPPOSE THESE CHANGES?

9 A. No. The revenue impact of Qwest's proposal for 800 Database service is very
10 small (a revenue increase of \$46,000).⁷⁰ I do not oppose the proposed changes.

11

12 Q. CAN YOU PLEASE SUMMARIZE THE REVENUE IMPACTS OF YOUR
13 RATE PROPOSALS?

14 A. Yes. The annual revenue impacts of my rate proposals are shown below:

15

16 **

17

18

19

20

21

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23

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25

26

27 **

28

29

30

Total	(\$7,228,420)
-------	---------------

⁷⁰ McIntyre Direct Testimony, page 17, line 3.

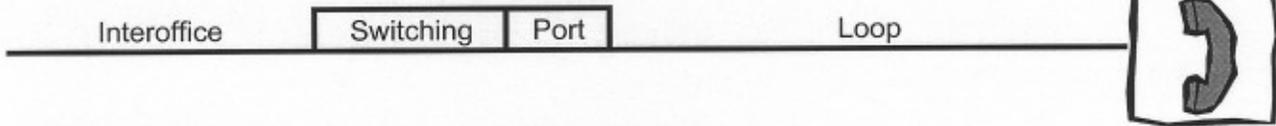
1

2 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

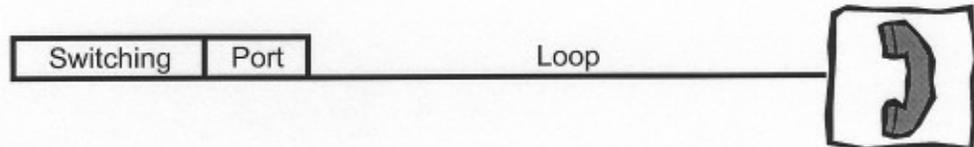
3 A. Yes.

FACILITIES NEEDED TO PROVIDE THE MAJOR TELECOMMUNICATIONS SERVICES

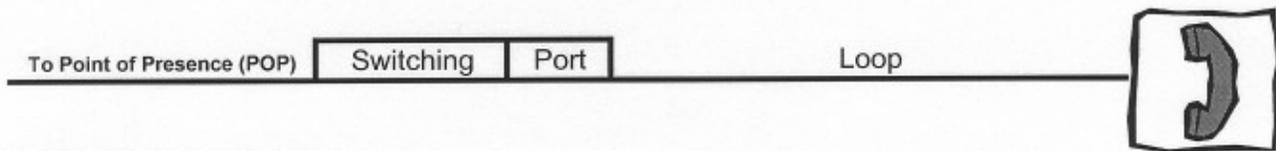
Toll Service:



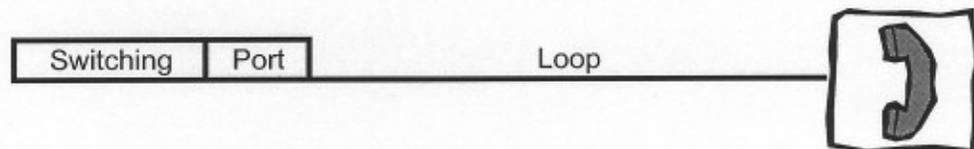
Vertical Service (e.g. Caller ID, Call Waiting, etc.):



Switched Access:



Basic Local Service:



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**COMPARISON OF INTRASTATE SWITCHED ACCESS
CHARGES IN QWEST STATES**

ACCESS SERVICE	RATE PER MINUTE															Qwest Average
	Colorado	Idaho - North	Idaho - South	Iowa	Minnesota	Montana	Nebraska	New Mexico	North Dakota	Oregon	South Dakota	Utah	Washington	Wyoming	Arizona	
Carrier Common Line Access Service																
Originating	\$ 0.009520	\$ 0.021533	\$ 0.015303	\$ 0.001258	\$ 0.001896	See Note (1)	\$ 0.00	\$ 0.012259	\$ 0.018941	\$ 0.00	\$ 0.038420	\$ 0.004700	\$ 0.00	\$ 0.00	\$ 0.008244	\$ 0.009255 *
Terminating	\$ 0.020819	\$ 0.028265	\$ 0.020432	\$ 0.001258	\$ 0.012381	See Note (1)	\$ 0.00	\$ 0.012259	\$ 0.018941	\$ 0.00	\$ 0.038420	\$ 0.004700	\$ 0.00	\$ 0.00	\$ 0.014153	\$ 0.012329 *
Local Switching																
Originating	\$ 0.012362	\$ 0.014308	\$ 0.016918	\$ 0.010000	\$ 0.008063	\$ 0.015416	\$ 0.001968	\$ 0.015822	\$ 0.010566	\$ 0.004380	\$ 0.008610	\$ 0.010400	\$ 0.015873	\$ 0.005664	\$ 0.017300	\$ 0.011177
Terminating	\$ 0.012362	\$ 0.014308	\$ 0.016918	\$ 0.010000	\$ 0.008063	\$ 0.015416	\$ 0.001968	\$ 0.015822	\$ 0.010566	\$ 0.004380	\$ 0.008610	\$ 0.010400	\$ 0.001178	\$ 0.005664	\$ 0.017300	\$ 0.010197
Tandem Switching	\$ 0.005900	\$ 0.004000	\$ 0.002469	\$ 0.004000	\$ 0.001750	\$ 0.005480	\$ 0.002545	\$ 0.003423	\$ 0.005734	\$ 0.003000	\$ 0.007700	\$ 0.002592	\$ 0.003306	\$ 0.003705	\$ 0.005000	\$ 0.003980
Total	\$ 0.058563	\$ 0.083414	\$ 0.072040	\$ 0.028516	\$ 0.032133	\$ 0.036312 Plus CCL	\$ 0.006481	\$ 0.059585	\$ 0.084748	\$ 0.011780	\$ 0.101760	\$ 0.032792	\$ 0.020357	\$ 0.015033	\$ 0.059997	\$ 0.046938
Approx. Major Ave. per Access Minute (Total / 2)	\$ 0.029782	\$ 0.041707	\$ 0.036020	\$ 0.013258	\$ 0.016067	\$ 0.018156	\$ 0.003241	\$ 0.029793	\$ 0.032374	\$ 0.005880	\$ 0.050880	\$ 0.016386	\$ 0.010179	\$ 0.007517	\$ 0.029999	\$ 0.023469

(1) The CCL in Montana is \$2.899 per residence access line, per month, which is split among each IXC based on relative market share, measured in minutes of use. (Section 3.1 through Section 3.2 of Qwest's Montana Access Service Tariff.
* Excludes Montana.

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QWEST CORPORATION
ARIZONA

EXCHANGE AND NETWORK
SERVICES PRICE CAP TARIFF

SECTION 5
Page 168
Release 4

Issued: 3-24-03

Effective: 5-5-03

5. EXCHANGE SERVICES

5.9 PACKAGED SERVICES

5.9.1 PACKAGES ASSOCIATED WITH BASIC EXCHANGE SERVICE

A. Business *CUSTOMCHOICE*

(M)
(T)(M1)

1. Description

Business *CUSTOMCHOICE* is a package of features available to business customers in conjunction with an additional or individual flat rate access line. Business customers subscribing to the package are entitled to unlimited use of the services/features specified below:

- Anonymous Call Rejection
- Call Forwarding
 - Busy Line (Expanded)
 - Busy Line (External)
 - Busy Line (Overflow)
 - Busy Line/Don't Answer (Expanded)
 - Busy Line (External)/Don't Answer
 - Busy Line (Overflow)/Don't Answer
 - Busy Line (Programmable)
 - Don't Answer
 - Don't Answer (Expanded)
 - Don't Answer (Programmable)
 - Variable
- Call Transfer
- Call Waiting
- Call Waiting ID
- Caller ID Name and Number
- Calling Connection Plans[1]
 - Minutes Free
- Continuous Redial
- Custom Ringing
- Do Not Disturb
- Hunting
- Last Call Return
- Long Distance Alert
- Message Waiting Indication

[1] For Terms, Conditions, Rates and Charges see 6.3.18 in the Competitive Exchange and Network Services Price Cap Tariff.

(M1)

(M) Material moved to 105.9.1.

(M1) Material moved from Page 172.

QWEST CORPORATION
ARIZONA

EXCHANGE AND NETWORK
SERVICES PRICE CAP TARIFF

SECTION 5
Page 169
Release 4

Issued: 3-24-03

Effective: 5-5-03

5. EXCHANGE SERVICES

5.9 PACKAGED SERVICES
5.9.1 PACKAGES ASSOCIATED WITH BASIC EXCHANGE SERVICE

A.1. (Cont'd)

(M)
(T)(M1)

- Priority Call
- Remote Access Forwarding
- Selective Call Forwarding
- Scheduled Forwarding
- Speed Call - 8 Number
- Speed Call - 30 Number
- Three-Way Calling
- U S WEST Receptionist - Name & Number

2. Terms and Conditions

- a. A business customer may select an unlimited number of compatible services or features from the list in 5.9.1.A., preceding. All terms and conditions specified elsewhere apply for the respective services/features requested as part of this service. (T)
- b. Existing Business *CUSTOMCHOICE* customers cannot take advantage of promotions for Business *CUSTOMCHOICE* or any of the services/features specified in 5.9.1.A.1., preceding, unless specifically allowed by the terms and conditions of the promotion. (T)
- c. Business *CUSTOMCHOICE* is subject to a minimum billing period of one month.
- d. The Company may withdraw this offering to customers at any time with appropriate notice. (M1)

(M) Material moved to 105.9.1.

(M1) Material moved from Page 173.

Thomas M. Regan, Consultant
8625 Farmington Cemetery Road
Pleasant Plains, IL 62677

PRESENT POSITION

William Dunkel and Associates
Position: Consultant

- Filed testimony on behalf of the Missouri Office of Public Counsel before the Missouri Public Service Commission, Case No. TR-2002-251, in which I addressed Sprint's rate rebalancing.
- Filed testimony on behalf of Illinois Attorney General before the Illinois Commerce Commission, Docket No. 02-0864, in which I addressed UNE loop costs and UNE rates.
- Testified on behalf of the Maryland Office of the People's Counsel before the Maryland Public Service Commission in a Universal Service proceeding involving Verizon-Maryland, Case No. 8745.
- Testified on behalf of the Government and Consumers Intervenors (GCI) before the Illinois Commerce Commission in an Alternative Regulation case involving Ameritech Illinois, Docket No. 98-0252, in which I addressed economic principles.
- Filed testimony on behalf of the New Mexico Public Regulation Commission in a subsidy case involving VALOR Communications, Case No. 3300, in which I addressed economic principles.
- Testified on behalf of the New Mexico Public Regulation Commission Staff in a subsidy case involving Qwest Communications, Case No. 3325, in which I addressed economic principles.
- Filed testimony on behalf of the Staff of the Arizona Corporation Commission in a general rate case involving Qwest Communications, Docket No. T-01051B-99-0105, in which I addressed economic principles.
- Filed testimony on behalf of the Pennsylvania Office of Consumer Advocate in a case involving Bell Atlantic-Pennsylvania, Docket No. R-953409 in which he addressed stimulation as a result of toll price reductions.
- Testified on behalf of the Colorado Office of Consumer Counsel in a rate rebalancing case involving U.S. West Communications, Inc., Docket No. 96S-257T et al.
- Testified on behalf of the Utah Committee of Consumer Services in the Residential Price Flexibility case of Qwest in Utah Docket No. 01-2383-01.

- Participated, but did not testify in, the following proceedings:
 - Illinois Docket No. 04-0461 (SBC Imputation Requirements)
 - Alaska Docket No. R-03-003 (ACS AFOR Proceeding)
 - Alaska Docket No. R-01-001 (Access Rate Proceeding)
 - Utah Docket No. 03-049-49 (Qwest Price Flexibility-Residential)
 - Utah Docket No. 03-049-50 (Qwest Price Flexibility-Business)
 - Alaska Docket Nos. U-1-83, U-01-85, U-01-87 (General Rate Proceeding)
 - Maryland Case No. 8960 (Washington Gas Light Company Depreciation Rate Proceeding)
 - Kansas Docket No. 03-HVDT-664-RTS (Audit and General Rate Proceeding)
 - Pennsylvania Docket Nos. C-200271905 (Access Charge Complaint Proceeding)
 - Kansas Docket No. 03-WHST-503-AUD (Audit and General Rate Proceeding)
 - Illinois Docket No. 02-0864 (SBC UNE Rate Proceeding)
 - Pennsylvania Docket Nos. A-310200F0002, A-311350F0002, A-310222F0002, A-310291F0003 (Verizon for Approval of Agreement and Plan of Merger)
 - California Docket A.02-01-004 (Kerman General Rate Case)
 - Kansas Docket No. 03-S&AT-160-AUD (Audit and General Rate Proceeding)
 - Pennsylvania Docket Nos. P-00991649, P-00991648, M-00021596 (Joint Petition for Global Resolution of Telecommunications Proceedings)
 - Illinois Docket No. 02-0560 (Verizon Advanced Services Wavier)
 - Missouri Docket No. TR-2001-65 (Cost of Access Proceeding)
 - Kansas Docket No. 02-JBNT-846-AUD (Audit and General Rate Proceeding)
 - Kansas Docket No. 02-BLVT-377-AUD (Audit and General Rate Proceeding)
 - Kansas Docket No. 02-S&TT-390-AUD (Audit and General Rate Proceeding)
 - Kansas Docket No. 02-WLST-210-AUD (Audit and General Rate Proceeding)
 - Kansas Docket No. 02-HOMT-209-AUD (Audit and General Rate Proceeding)
 - Kansas Docket No. 01-CRKT-713-AUD (Audit and General Rate Proceeding)
 - Kansas Docket No. 01-SFLT-879-AUD (Audit and General Rate Proceeding)
 - Kansas Docket No. 01-BSST-878-AUD (Audit and General Rate Proceeding)
 - Kansas Docket No. 01-PNRT-929-AUD (Audit and General Rate Proceeding)
 - Kansas Docket No. 01-SNKT-544-AUD (Audit and General Rate Proceeding)
 - New Mexico Case No. 3223 (Universal service fund proceeding)
 - Arizona Docket No. T-00000A-00-0194 (Wholesale cost/UNE proceeding of Qwest)
 - Arizona TX 98-00716 (Tax Case of Citizens Telecommunications Company of White Mountain, et. al.)
 - Maryland Case No. 8862 (PIC change charge case of Verizon Maryland)
 - New Mexico Case No. 3008 (General Rate/Depreciation case of USWest)
 - Arizona Docket No. T-01051B-97-0689 (Depreciation case of US West)
 - Illinois Docket No. 99-0412 (EAS case involving Geneseo Telephone Company)
 - Kansas Docket No. 98-SWBT-677-GIT (State USF case involving SWBT)
 - Kansas Docket No. 00-UTDT-455-GIT (State USF case involving Sprint)
 - Arizona Docket No. T-02724A-00-0595 (Earnings Review of Table Top Telephone Co.)
 - Missouri Docket No. TO-98-329 (USF case involving SWBT)

- Ohio Docket No. 97-1657-TP-UNC (Access charge case involving Ameritech Ohio)
- Illinois Docket Nos. 98-0200/98-0537 (Consolidated) (Usage sensitive service of GTE)
- Florida Undocketed Special Project (Fair and Reasonable Rates of BellSouth, GTE, and Sprint)
- Pennsylvania Docket No. A-310125F002 (GTE North Interconnection Proceeding)
- Washington Docket UT-960369 (US West Communications, Inc. Interconnection Case)
- Utah Docket No. 97-049-08 (US West Communications, Inc. General Rate Case)
- Oklahoma Cause No. PUD 96-0000214 (Public Service of Oklahoma Depreciation Case)
- Hawaii Docket No. 7702 (GTE Hawaiian Tel General Rate Case)
- Washington Docket UT-950200 (US West Communications, Inc. General Rate Case)
- Pennsylvania Docket R-00953409 (Bell Atlantic Toll Automatic Savings Plan)
- Pennsylvania Docket R-00963550 (Bell Atlantic Rate Rebalance Proceeding)
- Iowa Docket RPU-95-11 (US West Communications, Inc. General Rate Case - Withdrawn by USWC just prior to hearings)
- Arizona Docket E-1051-93-183 (US West Communications, Inc. General Rate Case - Remand)
- Colorado Docket 95S-523T (US West Communications, Inc. CustomChoice Case - Withdrawn)
- Utah Docket 95-049-05 (US West Communications, Inc. General Rate Case)
- Iowa Docket RPU-95-10 (US West Communications, Inc. Interconnection Case)
- Hawaii Docket 94-0298 (General Telephone and Electronics (GTE) Depreciation Case)
- Indiana Cause No. 39938 (Indianapolis Power and Light Company - Depreciation Case)

Participation in the above proceedings included some or all of the following:

Developing analyses, writing draft testimony, preparing data requests, analyzing issues, analyzing economic costs and principles, price elasticity and other economic issues, writing draft testimonies, preparing data requests and responses, preparing draft questions for cross-examination, drafting briefs, and developing various quantitative and economic models.

Member of the Economic Advisory Board at the University of Illinois-Springfield.

PREVIOUS EMPLOYMENT

Sangamon State University
Graduate Assistant

- Prepared research projects on various economic topics
- Formed theoretical and statistical models
- Analyzed results of empirical models
- Formulated policy recommendations based on results.
- Worked with students

EDUCATION

Master of Arts in Economics from Sangamon State University in Springfield, Illinois
GPA 3.97/4.0

Bachelor of Arts in Liberal Arts Economics from University of Illinois, Urbana, Illinois
Relevant Coursework:

- | | |
|------------------------------------|--------------------------|
| -Mathematics and Calculus | -Economics in Management |
| -Statistical Analysis | -International Economics |
| -Accounting/Financial Analysis | -Environmental Economics |
| -Economic and Statistical Modeling | -Marketing |

Academic Awards and Honors:

- Phi Theta Kappa Honor Fraternity
- Economics Marshall Award
- Omicron Delta Epsilon Economics Honor Society
- Who's Who at America's Colleges and Universities
- Outstanding Student in Economics Award
- Highest graduate GPA in history of Economics program